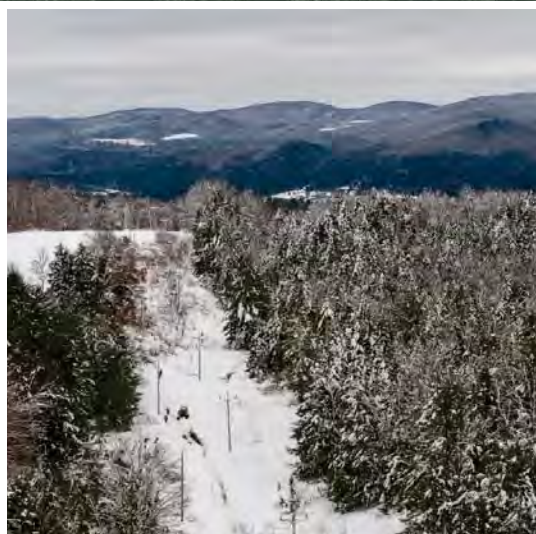


# 2018 Integrated Resource Plan





Our 2018 Integrated Resource Plan complies with 30 V.S.A., Chapter 005: State Policy, Plans, Jurisdiction, and Regulatory Authority of Commission and Department, most notably 30 V.S.A. § 202a and 30 V.S.A. § 218c.

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# Message from Our CEO

Green Mountain Power is pleased to file with the Public Utilities Commission its 2018 Integrated Resource Plan. This plan represents our roadmap in a time of unprecedented change and opportunity. Throughout the plan, you will see we have one focus—customers: how to best serve them cost effectively and reliably in this time of climate



change, and to offer them the latest in available technologies to dramatically reduce carbon and drive down costs. And we remain focused on how to provide clean, cost-effective, and reliable power, the backbone of everything we do, as more and more customers choose self-supply and strategic electrification.

Climate change requires us all in Vermont to innovate and lead. We must develop strategies that cut carbon and insulate customers from the high costs and increased challenges of managing increasingly complex, bi-directional connections on the traditional electric grid. This work includes the use of local, distributed, renewable energy, paired with battery storage, controlled devices like heat pumps, electric vehicles with smart charging solutions, and more.

The goal of it all is to offer our customers a home-, business-, and community- based clean energy system. This IRP represents our unwavering commitment to this path. Together with our customers, Vermont energy companies, policymakers, and regulators, we are at the forefront of energy transformation nationally. Every day more are following Vermont's lead.

Thank you for your careful consideration of the work we do every day for customers. We look forward to your feedback and suggestions on this IRP, and how we can best serve customers into the future.

A handwritten signature in black ink, appearing to read 'Mary Powell'. The signature is fluid and cursive, written over a light grey background.

Mary Powell | President and Chief Executive Officer